

# Shelf Life Compliance Program Policy Instructions





# **Document Control Information**

### **Document Information**

Document Name	CVS Health Shelf Life Compliance Program Policy Instructions
Owner	CVS Health Supply Chain Department CVS Health Merchandising Department
<b>Document Version</b>	1
Effective Date	January 1, 2023
Date Released	October 20 <sup>th</sup> , 2022

# **Revision History**

Version Number	Revisions
2.0	Page 4 – Your ASNs should include expiration date to assist with data validation.  Page 5 – CVS will no longer round up when calculating Shelf Life Percent remaining – removed language indicating such.  2.2 Penalty/Deduction Processing  Penalty/Deduction Timeline  Page 9 – Update to the Deduction Code values as they will appear on the payment remittance



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### 1 Policy Overview

This policy covers the background, scope and administration of the CVS Health Shelf Life Compliance program. Upon reviewing this document, any questions can be addressed to the CVS Health Shelf Life Compliance Team at ShelfLifeCompliance@CVSHealth.com.

### 1.1 Background

At CVS Health, we are helping people on their path to better health. This means we are committed to putting customers at the center of their care. To support this philosophy, we are taking steps to ensure our customers have access to the freshest quality products in our stores.

To meet this need, CVS implemented the Shelf Life Compliance Program in 2020 with the following goals:

- 1. <u>Improve Customer Experience</u>: Policy's intent is non-punitive; rather, to support an optimal customer experience through ensuring we offer the freshest product possible.
- Reduce Waste and Drive Mutual Efficiency: Improve mutual business processes to reduce waste and improve efficiencies.

### 1.2 Shelf Life Compliance Standards

#### **Policy Overview**

- CVS is requiring our supplier partners to deliver date-coded product with a minimum of 75% (national brands) and 50% (store brands) remaining shelf life at the time of intended receipt at our Distribution Centers (DCs).
- These standards are only applicable for Front Store, warehouse delivered SKUs. This policy does not apply to any Pharmacy ('Rx') merchandise or direct to store deliveries.
- These standards are only applicable to items that currently require an "Expiration Date" or "Best by Date" on the packaging.
  - Your ASNs should include expiration date to assist with data validation
    - $1. \quad ASN\ related\ questions/onboarding\ EDI\_ASN\_ONBOARDING@CVSHEALTH.COM$
    - Visit CVSSuppliers.com to find our 856/ASN Spec Guide: https://cvssuppliers.com/sites/launch/files/2022-12/856%20Advanced%20Ship.pdf
- There are no deductions for any item received with 18 months (540 days) of remaining shelf life.
  - **Example:** Assume a SKU has a five-year total manufacturer's shelf life and arrives at a CVS DC with 18 months or 540 days remaining. While the remaining shelf life (30%) is less than the 75% or 50% requirement (outlined in further detail below), the delivery is deemed in adherence.
- Measuring Shelf Life Performance at Receipt

This section summarizes the methodology for assessing SKU receipts in the CVS DCs for Shelf Life Compliance. The main metric used in measuring Shelf Life Compliance is *Shelf Life Percent*. *Shelf Life Percent* is the percent of shelf life remaining at the point of receipt compared to the SKU's total shelf life.

- 1. The process starts by calculating the Remaining Shelf Life in days or the days between the SKU's receipt and the expiration date as printed on the carton label.
  - a. To ensure DC delays in appointment scheduling do not negatively impact a vendor's performance, we will supplement the SKU's receipt date with the requested delivery date when the requested delivery date is prior to the SKU receipt date.
- 2. Next we divide the *Remaining Shelf Life in Days* by the *Total Manufacturer's Shelf Life* to arrive at *Shelf Life Percent*.

The following are detailed bullet points on the Shelf Life Compliance's team process for calculated Shelf Life Percent.



- o The Shelf Life Compliance Team collaborates with vendors to obtain the *Total Manufacturer's Shelf Life* for each of the vendor's SKUs. The *Total Manufacturer's Shelf Life* is tracked and maintained in a Master Item Database.
- Vendors are responsible for ensuring they provide the CVS Shelf Life Compliance team with accurate Total Manufacturer Shelf-Life for each SKU.
- At the point of receipt, CVS will calculate the Remaining Shelf Life Days for each SKU received by calculating the
  earlier of the two dates below compared to the SKU's Expiry Date:
  - 1. Requested Appointment Delivery Date Delivery date requested when creating an eAppointment with CVS.
  - 2. Receipt Date Date the product shipment arrives at a CVS distribution center.
- o In most examples, the Requested Appointment Delivery Date will be earlier and used in the calculation.
- By considering the Requested Appointment Delivery Date, we will ensure any scheduling differences between requested and approved delivery appointments will not negatively impact a vendor's score.
- We will then calculate the Shelf Life Percent for each SKU received by dividing the Remaining Shelf Life Days by the SKU's Total Manufacturer's Shelf Life.
- SKUs must have a Shelf Life Percent greater than 75% for National Brand and 50% for Store Brands to avoid penalties/chargebacks.
- o The following is an example outlining the calculation described above:

Requested Delivery Appointment Date of 8/31/22

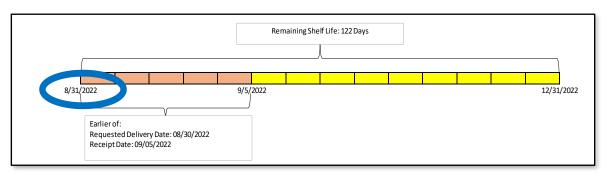
Receipt Date of 09/05/22

Expiry Date of 12/31/2022

Remaining Shelf Life Days = SKU's Expiry Date - (earlier of Requested Appointment Delivery Date and Receipt Date)

Expiry Date (12/31/20) – Requested Delivery Date (08/31/20) = 122 Days

Remaining Shelf Life equals 122 days at the time of intended delivery.



Total Manufacturer's Shelf Life of 365 days or 1 year

#### Shelf Life Percent = Remaining Shelf Life Days / Total Manufacturer's Shelf Life

Items with 1-year Total Manufactured Shelf Life should be received with 274 days or approximately 9 months remaining for National Brand and 182 days or approximately 6 months remaining for Store Band.

Distribution Center Receiving Process



- Expiry Date is manually recorded by receivers when items are received into the DCs. Any manual entry of Expiry Date
  by our DC Receivers will remain unchanged in the current DC processes. In the event a pallet arrives with multiple lot
  numbers; CVS will use the most recent (oldest lot's) Expiry Date.
- o To account for variability in how expiry dates are printed on different items (DD/MM/YY vs MM/YY), CVS uses the Expiry Date column to the Expiry Month. Please note that all calculations are based on the **END** of the month.
- o A SKU will be recorded as "Received" when all shipped units for that SKU has been received into the DC inventory
- Calculating Chargebacks (National Brand and Store Brand)
  - National Brand and Store Brand vendors each have different fee schedules under the CVS Shelf Life Compliance Program. See table below.
    - National brand SKUs must be received with at least 75% of the remaining shelf life in order to receive no penalty.
    - Store brand SKUs must be received with at least 50% of the remaining shelf life in order to receive no penalty.

Store Brand Receipt Threshold	old Fine Percentage National Receipt Threshold Fine Percent		Fine Percentage
75% or Above	0%	75% or Above	0%
Between 50% and 75%	0%	Between 50% and 75%	5%
Between 25% and 50%	10%	Between 25% and 50%	10%
25% or Below	50% or Rejected	25% or Below	50% or Rejected
Fines are based on non-compliant purchase order value			

- National Brand example:
  - Expiry Date 12/31/2022
  - Requested Delivery Date 05/08/2022
  - Receipt Date 05/10/2022
  - Total Manufacturer's Shelf Life 365 Days

SKU Dollar Value: \$1,000

Penalty Tier: Between 50% and 75% (per above fee schedule) = 5% Penalty Total Penalty: SKU Dollar Value (\$1,000) X Penalty (5%) = \$50

- Store Brand example:
  - Expiry Date 12/31/22
  - Requested Delivery Date 05/26/22
  - Receipt Date 05/10/2022
  - Total Manufacturer's Shelf Life 365 Days



Remaining Shelf Life (219 Days) =	Expiry Date (12/31/22)
	Requested Delivery Date (5/26/22)

Shelf Life % (60%) = Remaining Shelf Life (219 Days)

Total Manufacturer's Shelf Life (365)

In this case there would be no penalty for Store Brand suppliers.



## **2** Compliance Tracking and Invoicing Process Changes

### 2.1 Compliance Tracking

Receipts will be tracked by vendor every two weeks. The CVS *Shelf Life* Compliance team will then send each vendor a report summarizing their performance for the prior two weeks. The report includes three tabs:

- Legend Provides a listing of all the field names and definitions for the performance data included in the Shelf Life Report tab
- 2) Shelf life Report Provides a summary of Shelf Life Compliance performance for the previous two week period.
- 3) Shelf Life Page This is a list of SKUs which require an update to our master SKU data. SKUs on this tab are flagged with some sort of error code during our Shelf Life Compliance assessment. Vendors are expected to review this list and provide updated total manufacturer's shelf life for each SKU.
  - Example: A SKU is received with remaining Shelf Life greater than the Total Manufacturer's Shelf Life per our master SKU data.
  - b. Vendors are expected to provide the updated data within two weeks of receiving the report.

Pay vendor #	Pay Vendor Number
Pay Vendor Name + Number	Pay Vendor Name and Pay Vendor Number
Vendor Name + Number	· · · · · · · · · · · · · · · · · · ·
	PO Vendor Name and Vendor Number under Pay Vendor Number
DC Name + ID	Distribution Center Name
PO Number	Purchase Order Number
MDSE_GRP_DSC	Merchandise Group Description
Cat Dsc	Category Description
SKU Number	SKU Number
SKU Description	SKU Description
Regularly Carried Indicator	Continuative Stock/Product (Y) or Seasonal and Event Stock/Product (N)
Private Label Indicator	National Brand Product (NB) or Store Brand Product (SB)
Minimum required SL	Minimum Receipt Shelf Life % requested from vendor
DC Appointment Requested Date	First Distribution Center Appointment Requested Date
Expiry Month	Expiry Date adjusted to end of the month
Days Of Shelf Life on Receipt	Calculated difference between Expiry Month and DC Appointment Requested Date
Mfg. Shelf Life	Total Manufacturing Shelf Life in days provided by vendor
Receipt Shelf Life %	Calculated ratio between Days of Shelf Life on Receipt and Mfg. Shelf Life
Fine Tier	Percent range of Receipt Shelf Life %
Deduction Code	SLC + PO Number + SKU Number
Receipt Cost	Value of Quantity Received
Deductions	Value of Deduction based on Fine Tier and Receipt Cost*

Please note penalties under the Shelf Life Compliance Program will not take effect until January 1, 2023. Any penalties depicted in the aforementioned reporting are informational only.



### 2.2 Penalty/Deduction Processing

#### **Penalty/Deduction Timeline**

Program violations appear on payment remittance as "SLC", followed by a five to seven digit PO number, followed by the four digits as YY and WW (example: SLC12345672301).

- YY = Fiscal Final two digits of the year 2023
- WW = Fiscal Week of Receipt Date 01-52

You should **ONLY** reference the above payment remittance number if there are questions/concerns

The Shelf Life timeline consists of four stages over nine weeks. The purpose of this deduction timeline is to give structure to *Shelf Life* compliance fees/deductions. Additionally, it provides our suppliers with an easy to understand time frame to view and dispute violations.

Note: All SKUs received beginning January 1, 2023 are subject to the requirements and fees outlined previously.

	Shelf Life Deduction Process Timeline		
Assessment Period	Dispute Period	Finalize Charges	Processing Charges
1st-2nd Week	3rd-7th Week	8th Week	9th Week

- 1) Assessment Period: Assessment periods operate in two-week cycles. During this time, we are receiving SKUs included in the *Shelf Life* Compliance Program and assessing performance under the program guidelines (i.e. comparing *shelf life* at receipt to total *shelf life*).
- 2) Dispute Period: Reports outlined in section '2.1 Compliance Tracking' are sent to the vendors at the beginning of the dispute period. Vendors will have five weeks to dispute any charges issued in the reports (see 'Dispute Management' section for details).
- 3) Finalize Charges: The *Shelf Life* Compliance team will adjust charges identified during the assessment period based on disputes received at the conclusion of the dispute period.
- 4) Processing Charges: All finalized charges are approved and sent to accounts payable for processing.

#### **Dispute Management**

- The dispute period for charges assessed under the *Shelf Life* Compliance Program is five weeks after charges are communicated to the vendor.
  - Recall from 'Penalty/Deduction Timeline' section, reports outlining Shelf Life performance and chargebacks are distributed at the beginning of the dispute period in week 3 of the Shelf Life Deduction Process Timeline.
  - Please ensure you are providing the Shelf Life Compliance team updated SKU Shelf Life and Shelf Life Flag (SKU expires or not). Ensure any changes are being updated in CVS systems.
- Vendors must complete the Shelf Life Compliance Dispute Form when disputing a chargeback. The completed form must be submitted to ShelfLifeCompliance@CVSHealth.com.
  - O The Shelf Life Compliance Dispute Form can be obtained by e-mailing ShelfLifeCompliance@CVSHealth.com.
  - O When submitting a dispute using the Shelf Life Compliance Dispute Form, please follow the instructions included in the form.
  - O Please note, charges are only disputable once. The *Shelf Life* Compliance team will not review disputes multiple times therefore it is imperative to submit disputes with supporting documentation that effectively substantiates/justifies the dispute.



# Frequently Asked Questions

When will the new policy take affect?	Penalties/Fees will take effect for all receipts beginning 01/01/2023. The remainder of the policy is effective immediately.
What do I need to do to align my supply chain to new policy?	Ensure date coded product sent to CVS has more than 75% (National Brand) or 50% (Store Brand) of total manufactured shelf-life remaining when it is received at CVS.
	For new items going forward, include the total manufactured shelf-life in CVS' New Item Forms.
Why is CVS implementing a	Improve customer experience: the policy's intent is non-punitive; rather, to support an optimal customer experience through ensuring we offer the freshest product possible.
policy change?	Reduce waste and drive mutual efficiency: Improve mutual business processes to reduce waste and improve efficiencies.
I send quality product to	We require all supplier partners to align with this policy.
CVS. Why are we implementing new policy?	While most suppliers follow these guidelines already (ship us product with 75% shelf-life remaining), we do still quite frequently receive shipments that are close to expiration (or even have product arrive at our DCs already expired).
	If you send your freshest product to CVS, you should not be concerned with fines.
What is my risk of being fined?	Deductions are not meant to be punitive. We informed suppliers of the new policy during October 2022, which is sufficient time to change process to avoid deductions. Deductions scale with degree of outdating.
What is the fining process?	Like other CVS Supply Chain Compliance programs, fines are applied by deducting from the supplier's future invoice payments.
I give CVS allowances for write-offs, why should we be	Shelf life is only one driver of write-offs. We anticipate other drivers of write-offs to continue. If all goods are received in compliance with the new policy, write-offs are projected to reduce, which in turn, reduces your liability.
fined as well?	We set fine thresholds carefully to only offset the write-offs due to short-dates, which represents product that comes into the DC unexpired but are likely to expire in the DC or Store.
How does this impact my trade funds or other initiatives?	The penalties and fees under this program are meant to be incremental to any other programs/funding with CVS. As such, there should be no impact because this is a supply chain improvement initiative to better align with industry standards.
How can we handle exceptions?	All requests for exceptions must be approved by CVS Leadership (VP and above). Requests need to be sent to <a href="mailto:ShelfLifeCompliance@CVSHealth.com">ShelfLifeCompliance@CVSHealth.com</a> for initial vetting.
Does this policy apply to DSD suppliers?	DSD suppliers are out of scope for this policy. This policy only applies to front store, warehouse deliveries.
Does this policy apply to items with Product Stability guidelines but no Expiry Date?	The policy is limited to items that are mandated to have a printed Expiry Date.
Will products that are rejected at DC's subjected to fines?	Any product rejected at DCs is not subjected to penalties/fines.

 $\label{lem:complex} \begin{tabular}{ll} Upon reviewing this document, any questions can be addressed to the CVS Health Shelf Life Compliance Team at $$\underline{\bf ShelfLifeCompliance@CVSHealth.com}$. \end{tabular}$ 



Is there a dispute process for charges? How long do I have to dispute my charges?	The dispute process is outlined in section 2.3 Dispute Management. Vendors will have five weeks to dispute charges after the charge is reported on their bi-weekly reporting.
Why am I only seeing 1 invoice number?	We are providing 1 master invoice number to group all charges associated with 1 vendor. This will look like "SLCxxxxxx1". You should provide the payment remittance deduction code as referenced on page 9 when reaching out with questions/concerns.
Is there a point of contact in the event I am running into supply chain issues?	Please contact ShelfLifeCompliance@CVSHealth.com.